## **Investment Thesis**

Armanino Foods delivers consistent growth through its niche of highquality frozen Mediterranean-style foods — combining strong margin expansion, steady revenue growth, and disciplined capital returns to shareholders, making it a compelling microcap for income- and valueoriented investors.

# **Company Overview**

Armanino Foods of Distinction, Inc. produces and markets upscale frozen and refrigerated food products — notably pesto sauces, globally inspired sauces, filled and specialty pastas, and prepared meat/poultry products sold via retail, foodservice and industrial channels. Founded in 1978, the company emphasizes quality, natural ingredients, and distributes across various channels including club stores, retail chains, and foodservice distributors.

#### **The Problem & The Solution**

#### **The Problem**

Many consumers and foodservice operators seek convenient, ready-to-heat, high-quality meals or ingredients – but often available offerings are either low quality, lack variety, or come from companies focusing on volume over product integrity.

### **The Solution**

Armanino Foods fills this gap by offering premium frozen/refrigerated meals and sauces rooted in "authentic" Mediterranean / Italian-style cuisine, combining convenience with quality – appealing to both end-consumers and foodservice clients.

# **Market Opportunity**

The frozen and prepared foods market continues to benefit from consumer demand for convenience, changing eating habits, and busy lifestyles. As consumers increasingly value premium, ready-to-eat or easy-to-prepare meals (including ethnic or gourmet flavors like pesto, filled pasta, sauces), Armanino is well-positioned to capture a share of this growing market.

Given its track record of growth and diversified distribution (retail, foodservice, international), Armanino appears positioned to grow with the broader frozen/prepared foods segment. (Exact TAM not disclosed publicly; but its consistent growth suggests a healthy demand tailwind.)

# **Business Model**

- **Revenue streams:** Sales of frozen and refrigerated food products (pesto sauces, sauces, pasta, prepared meats/poultry) through retail, foodservice, club stores, and industrial accounts.
- Channels: Uses a network of food brokers and distributors to reach supermarkets, retail chains, club-type stores, foodservice distributors, and industrial clients.
- manage quality and costs; also uses co-packing / contract manufacturing for certain product lines to balance flexibility and scale.

Cost & sourcing strategy: Controls manufacturing for key products to

# Armanino's edge lies in its commitment to quality, product authenticity,

**Competitive Positioning** 

and diversified offerings – from pesto sauces to filled pastas and prepared meat products — rather than competing solely on massmarket volume. Its product mix caters both to end-consumers seeking gourmet convenience and foodservice operators needing reliable, ready-to-use products. The company's long-standing relationships with brokers and distributors, plus experience in both in-house production and co-pack arrangements, give it flexibility and cost control. This diversified product portfolio and distribution network act as a moat better suited for niche, quality-focused demand than commodity frozen-food competitors. Financial Snapshot & Traction

## Recent Revenue (Quarter)

- In Q3 2025, revenue reported at ≈ US\$19.7 million.
  - **Gross Profit & Margins** Q3 2025 gross profit rose to US\$9.7 million, representing 49.5% of net
- sales, up from 44.8% in the prior period showing strong margin expansion.
- Recent Quarter Performance Net income in Nov 2025 quarter increased ~16% YoY; EPS rose ~20%.

o Over the past several years, the company has reportedly delivered

~13.2% annual revenue growth and ~25% annual earnings growth. Balance Sheet / Liquidity

LTM / Past Performance

 As of mid-2025, working capital is ~US\$25.7M; cash and cash equivalents ~US\$23M. The company also continues share repurchases

### and pays dividends — a sign of disciplined capital management.

**Investment Highlights** 

Strong growth with improving margins	Recent quarters show accelerating revenue growth and margin expansion, indicating operational leverage and scalability.
Product and channel diversification	With sauces, pasta, meat/poultry — and both retail and foodservice channels — the company reduces concentration risk and captures multiple demand vectors.
Return-focused management	Dividend payments and share buybacks reflect confidence and return discipline, appealing to income- and value-oriented investors.
Niche quality positioning	Premium, natural-ingredient frozen foods — a differentiator in a largely commoditized frozenfood market.
Resilience via recurring demand	Food and convenience foods tend to be resilient even in economic downturns, benefiting a consumer-packaged goods firm like Armanino.

**The Vision** Armanino Foods aims to expand its footprint beyond its traditional Western U.S. base – accelerating brand penetration in nationwide

retail channels and expanding international distribution. As global demand for convenient, high-quality frozen meals continues rising, Armanino is well-positioned to grow both top- and bottom-line,

becoming a larger player in premium frozen foods while sustaining shareholder returns through dividends and buybacks. Over time, it could evolve from a niche small-cap into a broader mid-cap player in the prepared foods space.